

Detailed analysis of accumulated losses

Date	26/03/2026
Name of the Listed Company	Fujairah Cement Industries PJSC.
Define the period of the financial statements	Year ended 31/12/2025
Value of the Accumulated losses	AED 243,246,568/-
Accumulated losses to capital ratio	68.35%
The main reasons leading to these accumulated losses and their history	<p>The accumulated losses primarily resulted from the suspension of operations starting 01/01/2024. Production was initially halted to undertake major refurbishment activities, and the suspension extended further due to financial liquidity constraints. During this period, the factory remained idle, and the associated fixed overheads continued to accrue, contributing significantly to the losses.</p> <p>Operations resumed in June 2025, and since then the company's performance has shown a clear positive trend. With production back on track and improved cost control, the losses have substantially reduced in Q4, reflecting the benefits of resumed operations and ongoing efficiency measures.</p>
Measures to be taken to address accumulated losses:	<p>Since resuming operations in June 2025, we have implemented several measures to address the accumulated losses. We successfully regained a market share of in the last quarter. Now we are targeting an increase in market share to 50%. In addition, 75% of our clinker production has already been contracted for export, ensuring stable revenue inflows.</p> <p>These operational improvements and export commitments have strengthened our financial position, and the results for Q4 show a clear positive trend. The losses have now reduced significantly as the plant is operating at higher capacity, fixed costs are being absorbed efficiently, and export revenues are contributing to improved margins.</p>

Chairman
Mohamed Bin Hamad Bin Saif Alsharqi

